## 

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## 3 USBP Initiative Updates Thursday, December 6, 2018 10-11:30AM Commissioner's Small Conference Room

## **Overview:**

- The purpose of this meeting is to provide an overview and status update of three major initiatives for U.S. Border Patrol: the Operational Control (OPCON) framework, Total Flow modeling and simulation, and the Data Science Division's (DSD) path forward for making sound investment decisions in support of OPCON in the field.
- USBP has briefed Acting Deputy Secretary Grady on the OPCON framework, the DSD path forward, and per her request, will be providing a full brief on Total Flow on December 11.
- You will be meeting with USBP Chief Carla Provost, Deputy Chief Scott Luck, Acting SPAD Chief Brian Martin, DXD (b) (6), (b) (7)(C) DSD Chief (b) (6), (b) (7)(C) Planning Director (b) (6), (b) (7)(C) supporting staff, and Johns Hopkins Applied Physics Laboratory (JHU APL) briefer (b) (6) and APL management. A full list of participants is below.

### **Discussion Points:**

- Estimating total flow has long been a question that USBP has strived to answer and our efforts to answer it are now required by Congress through the National Defense Authorization Act (NDAA). USBP partnered with APL to estimate a flow denominator for each line station, which will help describe how much illegal traffic may be entering the United States, including traffic that is evading USBP agents. This will help USBP quantitatively articulate the threat to Congress, the impact on OPCON, and support the total number of agents necessary to address cross-border activity.
- The Total Flow effort feeds into the second initiative, the OPCON framework, developed to assess progress toward our goal, OPCON for all sectors. This comprehensive measures framework demonstrates the level of security we have for the money received.
- Lastly, we will discuss how the Data Science Division (DSD) will help manage toward achievement of OPCON. The DSD will provide better decision support with robust quantitative data, especially in regard to investment tradeoffs. We will discuss the analytic approach showing how we can answer the investment question today, and the long-term plan to ensure we can compressively answer the investment question in the future.

## **Background:**

## Total Flow:

- USBP is working with APL to pursue a methodology to estimate the total flow of illegal aliens across the southwest border using robust analysis through modeling and simulation (M&S) to replicate the operational environment.
- USBP has promised the Commissioner that total flow results for each of the nine southwest border sectors would be complete by June 2019.
- The Commissioner was last briefed on April 30, 2018 regarding this effort.

## **OPCON Framework:**

• USBP is responsible for one of the Department's two Agency Priority Goals (APG), which

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are priorities for senior DHS leadership and the Administration that aim to deliver results relevant to the public within a two-year period. USBP's APG relates to implementing the OPCON framework between ports of entry in 100% of U.S. Border Patrol sectors along the southwest border as the means to enhance security by September 30, 2019.

- The framework hierarchy will establish a baseline OPCON score for each line station, which
  can be utilized going forward to demonstrate the impact of operations, resources, gaps, and
  non-material changes to the field.
- The Commissioner was briefed in fall 2017 regarding this APG.

## Investment Decision Support Utilizing Data Science:

- Over the last decade, USBP has been collecting and storing vast amounts of data, (b) (7)(E)
- Through applied data science, the USBP is developing capability and capacity to: better
  understand and define complex problems; develop tailored analytical methodologies
  supported by an ensemble of modeling and simulation tools; and support informed, datadriven decisions about strategic, operational, and investment trade-offs.
- USBP is currently working with an integrated team of contract support in conjunction with OIT to build the supporting technology, infrastructure, and data-access needed to facilitate applied data science and advanced analytics.

## **ATTACHMENTS:** (Please use bullets rather than numbers or letters)

- Total Flow PPT
- OPCON Framework PPT
- Investment Decision Support Utilizing Data Science PPT

## PARTICIPANTS:

**CBP** 

Robert Perez, Deputy Commissioner

John Sanders, Chief Operations Officer

Carla Provost, Chief of U.S. Border Patrol

Scott Luck, Deputy Chief of U.S. Border Patrol

Brian Martin, Acting Chief, Strategic Planning and Analysis Division (SPAD), USBP

(b) (6), (b) (7)(C) Deputy Executive Director, SPAD, USBP

(b) (6), (b) (7)(C) Associate Chief, Data Science Division DSD, SPAD, USBP

(b) (6), (b) (7)(C) Director, Planning Division, SPAD, USBP

(b) (6), (b) (7)(C) Deputy Director, Planning Division, SPAD, USBP

(b) (6), (b) (7)(C) Assistant Chief, Planning Division, SPAD, USBP

(b) (6), (b) (7)(C)Assistant Chief, DSD, SPAD, USBP

(b) (6), (b) (7)(C) Management and Program Analyst, DSD, SPAD, USBP

Non-CBP

(b) (6) Project Manager for BP Operational Analysis, APL

(b) (6) Program Manager for Integrated Border Systems, APL

## Staff Responsible for Briefing Memo:

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(b) (6), (b) (7)(C) MPA, USBP (b) (6), (b) (7)(C)

**Subject:** BP Foundation Holiday Reception

**Location:** Army Navy Club 901 17th St. NW Washington, D.C.

**Start:** Wed 12/19/2018 5:00 PM **End:** Wed 12/19/2018 8:00 PM

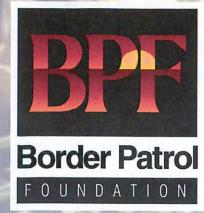
**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Categories:** Orange Category



BP Foundation Holiday Recepti...



## Border Patrol Foundation

Holiday Reception & Fluction

DECEMBER 19TH 5PM-8PM
ARMY NAVY CLUB 901 17TH ST. NW WASHINGTON, D.C.

TICKETS ARE LIMITED & ONLY \$30!

WWW.BORDERPATROLFOUNDATION.ORG/EVENTS

TICKETS INCLUDE 2 DRINK TICKETS & HEAVY HORS D'OEUVRES HOLIDAY TIES AND JEWELRY ARE ENCOURAGED!

Title Sponsor



**Location Sponsor** 



**Subject:** C1 To Call EL Paso Sector

**Location:** Call: (b) (7)(E) Pin: (b) (7)(E)

Start:Tue 12/25/2018 4:00 PMEnd:Tue 12/25/2018 4:30 PM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: MCALEENAN, KEVIN K

Required Attendees: PATRICK S FLANAGAN (b) (6), (b) (7)(C) PROVOST, CARLA (USBP);

HASTINGS, BRIAN S; LUCK, SCOTT A (USBP); HULL, AARON A; (b) (6), (b) (7)(C)

KEVIN K MCALEENAN (b) (6), (b) (7)(C)

C1 to Call EL Paso Sector

Call: (b) (7)(E)

Pin: (b) (7)(E)

C1/C2/B1 Call **Subject:** 

**Location:** Commissioner's Small Conference Room

Start: Fri 12/21/2018 11:00 AM End: Fri 12/21/2018 11:15 AM

**Recurrence:** (none)

**Meeting Status:** Accepted

Organizer: **CBP COMMISSIONER SCHEDULER** 

(b) (6), (b) (7)(C) PROVOST, CARLA (USBP); FLANAGAN, PATRICK S; CBP DEPUTY COMMISSIONER SCHEDULER; (b) (6), (b) (7)(C) DCC10A-**Required Attendees:** 

DCC10A-

RMB-COMMISSIONER-CN-RM

(b) (6), (b) (7)(C)



## Office Call Sheet Request

Date of Request: 12/14/18							
Purpose of call: Off-duty agent rescued family of four							
Employee Name: (b) (6), (b) (7)(C)							
Title or Relation: Border Patrol Agent							
Phone Number: (b) (6), (b) (7)(C)							
Office Location: ELC/ (b) (6), (b) (7)(C)							
Executive Summary: On 12/14/18, at approximately 4:48 p.m. (PST), an off-duty El Centro Station agent rescued a family of four from their vehicle. The vehicle had plunged into a local irrigation canal filled with water. The agent was traveling south on observed a vehicle partially submerged in the canal. The occupants of the vehicle were all females: a 3 month old infant, a 13 year old, a 15 year old, and their mother. The agent went into the water four times to pull them out one-by-one. Because the agent reacted quickly, he was able to save all four occupants.							
Brackground Details: BPA was on his way home from San Diego. That day (b) (6), (b) (7)(C)  While driving, he noticed the vehicle in front of him losing control and leaving the road. The vehicle spun in the air and landed in the canal. The canal water was chest-to-neck deep. BPA immediately stopped his vehicle and ran across traffic to check on the vehicle. He noticed people in the vehicle and immediately jumped into the water. The windows were halfway down so when he got to the rear passenger window, he noticed an infant in her car seat. He immediately asked that the two teenagers in the back hand him the baby. He collected the infant and, holding the baby over his head, walked her to the bank where he passed her on to other people on the canal bank. He then went back twice and helped the two teenagers out of the back seat and through the windows as the doors wouldn't open. He went back the fourth time to help the driver out of the vehicle. The driver was panicked so he had to calm her down to where she could unbuckle her safety belt and climb through the window. He then asked all the passengers if there were anyone left in the vehicle. They all responded that no one was left. Seeing how distraught everyone was, he went back in the water and checked the vehicle himself to make sure.							
<ul> <li>BPA (b) (c) (c) (c) (c) (c) (c) (c) (d) (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e</li></ul>							
Chief's Office Only:							
Called by:							
Date/Time called:							



Recommended time(s) for call: Mornings (PST)
Other participants on call: None
Watch-Out Items: None
Talking Points: (b) (6), (b) (7)(C); First responder; Stayed calm
General Information regarding CBP Employee:
Full Name: (b) (6), (b) (7)(C)  Title: Border Patrol Agent Grade:  Work Location: DOB: (b) (6), (b) (7)(C)  EOD: Supervisor: SBPA (b) (6), (b) (7)(C)  Office POC to coordinate call with if necessary:
(b) (6), (b) (7)(C)  Executive Officer  El Centro Border Patrol Sector (b) (6), (b) (7)(C)  Office  Cell
Call request submitted by: LEOD Assistant Chief (b) (6), (b) (7)(C)
Chief's Office Only:
Called by:
Date/Time called:

## United States Border Patrol Off-Duty Rescue El Centro Sector/El Centro Station 12/18/2018

## ISSUE / BRIEFING TOPIC:

On December 14, 2018 at approximately 4:48 p.m. (PST), an off-duty El Centro Station agent rescued a family of four from their vehicle. The vehicle plunged into a local irrigation canal.

## **CURRENT SITUATION:**

- The accident remains under investigation.
- The Imperial County Sheriff's Office provided report (b) (6). (b) (7)(C) with Sgt. as the POC and stated the report would be rea 0 work-ing days.

## BACKGROND:

- An off duty Border Patrol agent assigned to El Centro Station was traveling south or (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) and observed a vehicle partially submerged in an irrigation canal.
- The vehicle was a maroon explorer with four occupants.
- The agent reacted quickly and was able to safely rescue all four occupants.
- The occupants of the vehicle were all females; a 3 month old infant, a 13 year old, a 15 year old, and their mother.
- The occupants sustained mimor injuries.

LOCATION:

El Centro, California

(b) (6), (b) (7)(C)



## Office Call Sheet Request

Date of Request: 12/14/18
Purpose of call: Off-duty agent rescued family of four
Employee Name: (b) (6), (b) (7)(C)
Title or Relation: Border Patrol Agent
Phone Number: (b) (6), (b) (7)(C)
Office Location: ELC/ (b) (6), (b) (7)(C)
Executive Summary: On 12/14/18, at approximately 4:48 p.m. (PST), an off-duty El Centro Station agent rescued a family of four from their vehicle. The vehicle had plunged into a local irrigation canal filled with water. The agent was traveling south on (b) (6), (b) (7)(C) and observed a vehicle partially submerged in the canal. The occupants of the vehicle were all females: a 3 month old infant, a 13 year old, a 15 year old, and their mother. The agent went into the water four times to pull them out one-by-one. Because the agent reacted quickly, he was able to save all four occupants.
Background Details:  BPA was on his way home from San Diego. That day was on his way home from San Diego. That day and his family had taken a day trip and were going home while driving, he noticed the vehicle in front of him losing control and leaving the road. The vehicle spun in the air and landed in the canal. The canal water was chest-to-neck deep. BPA immediately stopped his vehicle and ran across traffic to check on the vehicle. He noticed people in the vehicle and immediately jumped into the water. The windows were halfway down so when he got to the rear passenger window, he noticed an infant in her car seat. He immediately asked that the two teenagers in the back hand him the baby. He collected the infant and, holding the baby over his head, walked her to the bank where he passed her on to other people on the canal bank. He then went back twice and helped the two teenagers out of the back seat and through the windows as the doors wouldn't open. He went back the fourth time to help the driver out of the vehicle. The driver was panicked so he had to calm her down to where she could unbuckle her safety belt and climb through the window. He then asked all the passengers if there were anyone left in the vehicle. They all responded that no one was left. Seeing how distraught everyone was, he went back in the water and checked the vehicle himself to make sure.   BPA  BPA  BPA  BPA  BPA  BPA  BPA  B
Commissioner's Office Only:
Called by:
Date/Time called:

## U.S. Customs and Border Protection Commissioner's Office

Date/Time called:



**Recommended time(s) for call**: Mornings (PST) Other participants on call: None Watch-Out Items: None Talking Points: (b) (6), (b) (7)(C); First responder; Stayed calm **General Information regarding CBP Employee:** Full Name: (b) (6), (b) (7)(C) Title: Border Patrol Agent Grade: (b) (6), (b) (7)(c) (b) (6), (b) (7)(C) Work Location: DOB: (b) (6), (b) (7)(C) EOD: SBPA = (b) (6), (b) (7)(C)Supervisor: Office POC to coordinate call with if necessary: (b) (6), (b) (7)(C) **Executive Officer** El Centro Border Patrol Sector (b) (6), (b) (7)(C) Office Cell Call request submitted by: LEOD Assistant Chief (b) (6), (b) (7)(C) **Commissioner's Office Only:** Called by:

**Subject:** Call - Operational Next Steps: Other Funding Sources

**Location:** Dial in: (b) (7)(E) Code: (b) (7)(E)

**Start:** Tue 12/18/2018 4:30 PM **End:** Tue 12/18/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

**Organizer:** Policy Coordinator



Key Participants
(b) (6), (b) (7)(C) DCOS
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) OLA

(b) (6), (b) (7)(C) OMB

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) OLC WHCO

Chad Wolf, DHS Carla Provost, CBP DOD Policy DOD OGC

1

## (b) (5)

# (b) (5)

# (b) (5)

(b) (6), (b) (7)(C)					
Subject: Location:	(b) (6) (b) (6)				
Start: End:	Wed 12/19/2018 12:30 PM Wed 12/19/2018 1:00 PM				
Recurrence:	(none)				
Organizer:	PROVOST, CARLA (USBP)				
	(b) (6), (b) (7)(C) 11:16 PM EST (b) (6), (b) (7)(C) 6), (b) (7)(C) Agents Assist With Vehicle Accident on (b) (7)(E)				
(b) (6), (b) (7)(C)					
LRT (A)XO has confined by TX DPS.	rmed that (b) (6) has been notified of (b) (6)				
(b) (6) contact info	o attached, (b) (6)				
Regards,					
(b) (6), (b) (7)(C) Assistant Chief U.S. Border Patrol Headquarter LEOD / Ops East b) (6), (b) (7)(C) office cell	s				
Sent: Tuesday, December 18, 2	6), (b) (7)(C) 2018 2:02 PM (6), (b) (7)(C) (b) (6), (b) (7)(C)				
Subject: FW: FINAL: HEB Ag	gents Assist With Vehicle Accident on (b) (7)(E)				
Sir,					
	communicated to LRT that (b) (6) worked for (b) (6) LT (b) (6) further stated that NG did communicate with (b) (6) and ready made the official communication to them regarding the (b) (6)				

Below is the contact information for

(b) (6) who is the person in charge of the precinct.

SPECIAL OPERATIONS SUPERVISOR

LAREDO SECTOR - LAW ENFORCEMENT OPERATIONS

(b) (6), (b) (7)(C)

To: HEB ESR Limited

OFFICE (b) (6), (b) (7)(C) | CELL (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Tuesday, December 18, 2018 12:48 PM

Subject: FINAL: HEB Agents Assist With Vehicle Accident on (b) (7)(E)

(b) (7)(E)

Evolving Situational Report HEB Agents Assist With Vehicle Accident on (b) (7)(E) December 18, 2018

(b) (7)(E)

## **FINAL**

1030 hours National Guard and Texas DPS are coordinating efforts to notify Sergeant (b) (6) immediate family. Updates to follow

1050 hours The scene has been cleared. BP, DPS, National Guard and all other assisting assets have cleared the scene. The highway has been reopened.

1050 hours Sergeant (b) (6) body was transported by (b) (6) to the Nueces County Medical Examiner's Office in Corpus Christi, TX.

1050 hours National Guard personnel will be at the Best Western in Hebbronville (across the street from the HEB station) meeting and coordinating with DPS for further notifications and planning. The HEB station has been offered to facilitate their needs.

1110 hours DPS notified Sergeant (b) (6) Family of the situation

1200 hours LRT Peer Support Chaplain (b) (6), (b) (7)(C) arrived at (b) (6)

1230 hours LRT Veteran's Support Group members arrived at (b) (6)

SITUATION: On December 18, 2018, at approximately 5:45 a.m., the Hebbronville Border Patrol Station (HEB) received a request to assist with a traffic accident which occurred near the entrance to the Agents assisted as first responders and with traffic control as they awaited state and/or local law enforcement and emergency medical services.

## **TIMELINE:**

0545 hours LRT (b) (7)(E) advised the HEB Station was requested to assist with a traffic accident near the (b) (6), (b) (7)(E) entrance located approximately (b) (6), (b) (7)(E), Texas. Acting Watch Commander (b) (6), (b) (7)(C) was on-hand and aware. 0556 hours HEB agents arrived on scene and encountered a two vehicle accident involving a Ford F150 and a motorcycle. The motorcycle rider was found unresponsive on the roadway and the motorcycle on fire. The driver of the pickup was conscience. 0602 hours HEB agents announced the fire was extinguished on the motorcycle. 0605 hours HEB Station received information, the motorcycle rider was identified as National Guardsman of College Station, Texas and currently assigned to the (b) (6) under the Guardian Support program. 0606 hours Webb County Fire Department arrived on scene. 0607 hours EMS advised agents, Guardsman (b) (6) 0611 hours HEB agents relayed a request from EMS to suspend traffic in Bruni and Hebbronville, Texas 0620 hours Acting Deputy Patrol Agent in Charge (b) (6), (b) (7)(C) arrived on scene. 0643 hours EMS transported the pickup driver to Laredo Medical Center 0650 hours Texas Department of Public Safety took command of the scene. 0730 hours National Guard Command Staff arrived on scene. Names and ranks unknown at this time. Sergeant First Class (b) (6) is the ranking NCO advised at this point. 0745 hours Jim Hogg County Deputies arrived to divert westbound traffic out of Hebbronville 0815 hours (b) (6) **Duval County** has arrived on scene 0817 hours (b) (6) 0820 hours KGNS news from Laredo arrived on scene. 0830 hours HEB (b) (7)(E) agents are clear from the scene. (b) (7)(E) agents remain on scene 0830 hours (b) (6) has arrived on scene (b) (6), (b) (7)(C) advised that the clinician will arrive tomorrow, December 19, 2018at 6AM, and 0845 hours will provide support to all personnel throughout the shifts. 0915 hours LRT Peer Support (b) (6), (b) (7)(C) advised (b) (6) that he will be responding , called the Hebbronville 0920 hours Sergeant (b) (6) Station requesting information on Sgt. (b) (6) NG Lieutenant made notification to (b) (6) regarding the situation. Chaplin will be at the HEB station to assist NG personnel.

1030 hours National Guard and Texas DPS are coordinating efforts to notify Sergeant (b) (6) immediate family. Updates to follow

1050 hours The scene has been cleared. BP, DPS, National Guard and all other assisting assets have cleared the scene. The highway has been reopened.

1050 hours Sergeant (b) (6) body was transported by Medical Examiner's Office in Corpus Christi, TX.

1050 hours National Guard personnel will be at the Best Western in Hebbronville (across the street from the HEB station) meeting and coordinating with DPS for further notifications and planning. The HEB station has been offered to facilitate their needs.

1110 hours DPS notified Sergeant (b) (6) Family of the situation

1200 hours LRT Peer Support Chaplain (b) (6), (b) (7)(C) arrived at (b) (6)

1230 hours LRT Veteran's Support Group members arrived at (b) (6)

## **DRIVERS INFORMATION:**

F150: TXLP (b) (6)

Address:

Driver Name/RO: (b) (6)
DOB: (b) (6)

(b) (6) Tahoka, Texas 79373

Motorcycle: No LP information available

Driver Name: (b) (6)

DOB: (b) (6)
Address: (b) (6)

College Station, Texas 77845

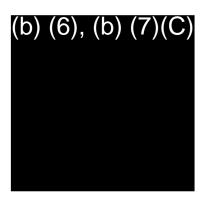
## **NATIONAL GUARDSMAN INFORMATION:**

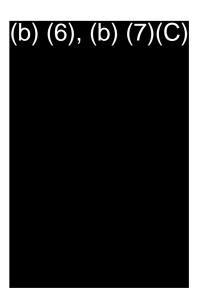
• Name: (b) (6)

• DOB: **(b) (6)** 

• Address: (b) (6) College Station, Texas 77845

## PERSONNEL ON SCENE:





## NATIONAL GUARD PERSONNEL ON SCENE:

Lieutenant First Class Sergeant First Class - (b) (6)

## **DPS PERSONNEL ON SCENE:**

Alice Office:

Sergean (b) (6)

## JIM HOGG COUNTY SO ON SCENE:

Deputy **(b) (6)** 

## **EAP PERSONNEL ADVISED:**

EAP National Coordinator SBPA (b) (6), (b) (7)(C)
LRT Sector EAP Coordinator BPA (b) (6), (b) (7)(C)

## PEER SUPPORT ON SCENE:

HEB SBPA (b) (6), (b) (7)(C) HEB BPA (b) (6), (b) (7)(C)

## **INVESTIGATIVE INFORMATION:**



## **DISPOSITION:**

Agents continue to assist with traffic control. Upon opportunity and debriefing, all agents will be reminded of Peer Support and Employee Assistance Program.

This incident is logged on (b) (6), (b) (7)(E)

BPAs (b) (6), (b) (7)(C) and BPA (b) (6), (b) (7)(C) witnessed the accident and provided a statement to DPS accident investigators. BPAs state they witnessed the F150 attempting to pass a vehicle, who then struck the motorcycle.

All agencies have cleared the scene. (b) (7)(E) is now open. Sergeant (b) (6) was transported to the Nueces County Medical Examiner's Office in Corpus Christi, Texas. National Guard will be at the Best Western across the street from the Hebbronville Station. They will be coordinating and planning with Texas DPS. At 1110 hrs., Texas DPS notified the family of Sgt. (b) (6). Peer Support Chaplain and members have arrived at (b) (6) to offer their services. The LRT Veteran's Support Group will be available to offer their services. A Clinician will be at the Hebbronville Station at 6 am on Wednesday, December 19, 2018 to offer their services to all who may need it.

## **FINAL**

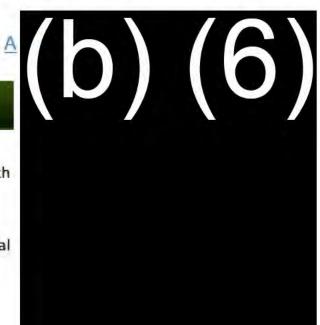
Thank you,

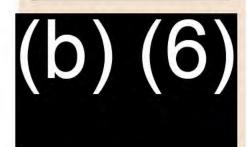
(b) (6), (b) (7)(C) Supervisory Border Patrol Agent (b) (7)(E) (b) (6), (b) (7)(C) (b) (6)

In Texas, constables and their deputies are fully empowered peace officers with county-wide jurisdiction and thus, may legally exercise their authority in any precinct within their county.

Constables work directly with the Justice of the Peace, serving civil and criminal process as well as bailiff duties. Deputies may serve civil process in any precinct in their county and any contiguous county and can serve warrants anywhere in the state.

Constable's may also assist the county and district courts. In addition, they may perform patrol functions and make criminal investigations. They are involved in the overall effort to reduce the effects of crime in their communities, including in some cases the operation of truancy programs.





(b) (6)

- Does (b) (6) do civil standby's?
- Can the constable office enforce civil divorce decrees or child custody orders?

View All

## 

Subject:call from C1Location:Chief's Office

**Start:** Wed 12/19/2018 2:40 PM **End:** Wed 12/19/2018 2:50 PM

Recurrence: (none)

**Organizer:** PROVOST, CARLA (USBP)

and (b) (6), (b) (7)(c) for coordination

Will do, will probably be a 2:40 call

(b) (6), (b) (7)(C) - Best number for C1 to call? (b) (6), (b) (7)(C)

can you make sure this happens?

Thank you!!

(b) (6), (b) (

From: (b) (6), (b) (7)(C)

Sent: Wednesday, December 19, 2018 2:07 PM

To: (b) (6), (b) (7)(C)

Subject: RE: can we get 5 more mins with C1?

Yes pls have him call B1.

(b) (6), (b) (7)(C)

Desk: (b) (6), (b) (7)(C) Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, December 19, 2018 2:06 PM

To: (b) (6), (b) (7)(C)

**Subject:** RE: can we get 5 more mins with C1?

He is meeting with Senator Cornyn right now. Would you like me to have him call you on his way back to RRB?

From: (b) (6), (b) (7)(C)

Sent: Wednesday, December 19, 2018 2:05 PM

To: (b) (6), (b) (7)(C)

**Subject:** can we get 5 more mins with C1?

Two follow up questions on what we wanted us for before - pretty urgent if we can get it.

(b) (6), (b) (7)(C)

Deputy Executive Director, Strategic Planning & Analysis

U.S. Border Patrol

Desk: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject:Call FROM Chief ProvostLocation:Chief Provost to Call C1 Cell

 Start:
 Fri 12/28/2018 10:30 AM

 End:
 Fri 12/28/2018 11:00 AM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP); FLANAGAN, PATRICK S

Subject: Call to BPA (b) (6), (b) (7)(C) followed by a call to BPA (SOD rescue)

**Location:** Teaming area or B1's office

 Start:
 Fri 12/28/2018 2:00 PM

 End:
 Fri 12/28/2018 2:30 PM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: HASTINGS, BRIAN S

Required Attendees: PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

Call Agent (b) (6), (b) (7)(C) at (b) (6), (b) (7)(C)

Call Agent (b) (6), (b) (7)(C) at (b) (6), (b) (7)(C)

**Subject:** Call w/ C1/B1/EAC Owen

Location: Deputy Commissioner's Office// (b) (7)(E) PIN: (b) (7)(E)

 Start:
 Tue 12/18/2018 12:00 PM

 End:
 Tue 12/18/2018 12:30 PM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: Owen, Todd C (AC OFO); HARHAY, JOSEPH W; SULIVERAS, ALLISON M; PROVOST,

CARLA (USBP); FLANAGAN, PATRICK S; BOYD, VALERIE S; (b) (6), (b) (7)(C)

CBP DEPUTY COMMISSIONER SCHEDULER; (b) (6), (b) (7)(C)

**Optional Attendees:** PETERLIN, MEGHANN K

Dial in: (b) (7)(E)
PIN: (b) (7)(E)

From: BOYD, VALERIE S

Sent: Monday, December 17, 2018 5:17 PM

To: Cc: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

LADOWICZ, JOHN P; LOWRY, KIM

M; (b) (6), (b) (7)(C)

PETERLIN,

MEGHANN K

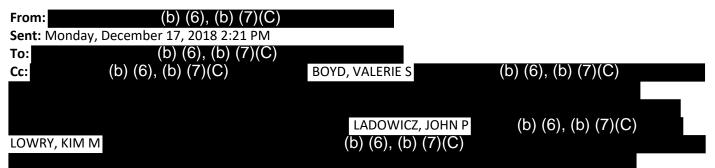
Subject: RE: USBP and OFO Medical and Mental Health Screening TA Conference Call with HAC-

HS - Availability for call TODAY

The Commissioner is traveling, but we are looking for time in the next two days for him to discuss his expectations with Chief Provost and EAC Owen and reduce any confusion before the Wednesday call.

Regarding messaging, here are the principles that have been important to him, and attitudes that I'd recommend communicating on the call:

- The proportion and number of families and children in our custody has increased dramatically, and there is no sign that trend will change. CBP is doing everything in our power to provide safe, humane care and custody for these populations.
  - That is why the Secretary and the Commissioner asked the Homeland Security Advisory Council to review best practices for children and families in short-term holding and make recommendations for any possible improvements to policies and procedures.
  - That is also why the Commissioner asked the Border Patrol to initiate a pilot program to enhance care for unaccompanied children in four high-volume locations.
- Additional funding [breakdown to be provided by USBP] would support CBP's ability to expand this pilot to children in family units as well.
- CBP is reviewing high-volume ports of entry with the expectation of expanding the pilot to one or more POEs.
- At this time, resources require that this is a pilot to inform discussions about effectiveness of providing additional screening for the short time that children are in CBP custody.
- CBP is ready for any and all conversations and planning on this topic.



**Subject:** RE: USBP and OFO Medical and Mental Health Screening TA Conference Call with HAC-HS - Availability for call TODAY

## Hi (b) (6), (b) (7)(C)

Staff can be available at from 10-11 am on Wednesday for the call. has asked that (b) (6), (b) (7)(C) HAC Majority, and the Senate Majority and Minority staff also join the call. I will send out calendar invites for a call on Wednesday now.

If you have any questions or would like to talk through our messaging or information to be prepared to discuss, I can certainly arrange a quick pre-brief or would be happy to discuss further. Please let us know if OCA can do anything to support USBP and OFO ahead of this call.

Thank you,

(b) (6), (b) (7)(C)

Office of Congressional Affairs U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

From:	(b) (6), (b) (7)(C)				
Sent: Monday	y, December 17, 2018 12:29 PM				
To:	(b) (6), (b) (7)(C)				
Cc:	(b) (6), (b) (7)(C)	BOYD, VALERIE S		(b) (6), (b) (7)(C)	
				(1) (0) (1) (7) (0)	
		LADOWICZ,		(b) (6), (b) (7)(C)	
LOWRY, KIM I	M	(b) (6), (b)	(7)(C)		

**Subject:** Re: USBP and OFO Medical and Mental Health Screening TA Conference Call with HAC-HS - Availability for call TODAY

Hi<sup>(b) (6), (b) (7)(C)</sup>

10-11a or 1-3p. We will do our best to get an approximate breakdown.

(b) (6), (b) (7)

Sent from my iPhone

On Dec 17, 2018, at 12:13 PM, (b) (6), (b) (7)(C) wrote:

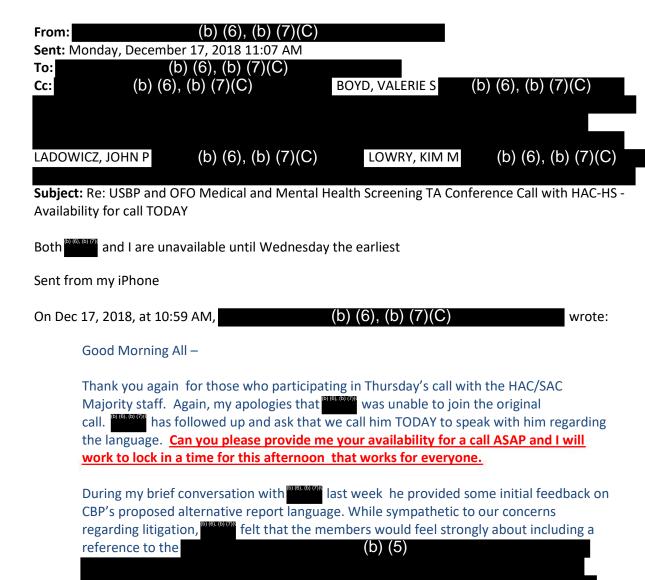
Hi<sup>(b) (6), (b) (7)(C</sup>

Can you please provide your availability for Wednesday? I will follow up with staff to offer those times for Wednesday and see if the staff can push back the discussion until then.

Does USBP have the breakout of the \$18M promised as a getback from last week's call. I know we have a rough breakout from the internal portion of the IP but when staff requested that information on the call, we told them we could get that to them. Have folks been working on a version that could be shared with staff explaining what was included in that total (i.e. how much for level medical services at RGV CPC, increased needs at RGC CPC, how much for the mental health screening pilot, etc.) for USBP. Even if we make the decision not to provide the getback before this follow-on call, I would expect that staff will be looking to discuss that information on the call so we should have those talking points prepared.

Thank you,

Office of Congressional Affairs U.S. Customs and Border Protection (b) (6), (b) (7)(C)



Additionally, during the call restated that he felt that the C1 had made clear his commitment to providing these types of services to children AND families. He was careful not to put words in the C1's mouth, but I believe that on our call we will need to discuss why we would not be able to expand to families.

Finally, as a get back from Thursday's call, we had promised to provide a breakout of exactly what was included in the \$18M price tag provided with our proposed report

language. The staff have asked for when they can expect a response. <u>Is that something</u> that USBP/OFO have prepared to share?

As a reminder, the below language is what was shared with staff prior to the call:

"An additional <u>\$18,000,000</u> is provided for processing, screening, and referral services to support increased capacity to care for children in CBP custody in high volume southwest border locations."

Please call if you have any questions.

Thank you,

(b) (6), (b) (7)(C)

Office of Congressional Affairs
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, December 13, 2018 11:57 AM

To:

(b) (6), (b) (7)(C)

BOYD, VALERIE S
(b) (6), (b) (7)(C)

LADOWICZ, JOHN P
(b) (6), (b) (7)(C)

LOWRY, KIM M
(b) (6), (b) (7)(C)

Cc:
(b) (6), (b) (7)(C)

Subject: RE: USBP and OFO Medical and Mental Health Screening TA Conference Call

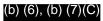
with HAC-HS **Importance:** High

All,

HAC Staff has extended an invite for the Senate Appropriations Committee staff to also join the call this afternoon. I recognize that we had not planned for all HAC/SAC to join the call but believe that our general messaging should stay the same. Since this is a conference issue and they are in the final stages of those negotiations, they may have felt they needed to all be on the same page. I apologize for the last minute change. Please call me if you would like to discuss or have any questions.

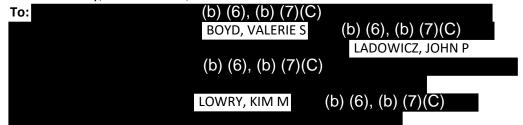
Otherwise, I will see you in the OCA conference room for the call shortly.

Thank you,



From: (b) (6), (b) (7)(C)

Sent: Thursday, December 13, 2018 8:59 AM



**Subject:** RE: USBP and OFO Medical and Mental Health Screening TA Conference Call with HAC-HS

Good Morning All,

has reached out this morning to let me know that he has invited (b) (6), (b) (7)(C) the House Appropriations Committee Majority staff who handles the CBP account, to join this afternoon's call. Since they are in negotiations for the final FY19, likely wants to hear the same feedback he receives from CBP to avoid asking us to have multiple phone calls about this language. participation should not impact our messaging but I wanted to make you aware, as she may ask questions and we had only discussed this as an exercise with the minority staff.

Please let me know if you have any questions or would like to discuss before this afternoon's call.

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Office of Congressional Affairs
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

-----Original Appointment-----**From:** (b) (6), (b) (7)(C)

Sent: Tuesday, December 11, 2018 5:04 PM



LOWRY (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

**Subject:** USBP and OFO Medical and Mental Health Screening TA Conference Call with HAC-HS

When: Thursday, December 13, 2018 12:30 PM-1:30 PM (UTC-05:00) Eastern Time (US

& Canada).

Where: 5.4A OCA Large Conference Room

USBP and OFO Medical and Mental Health Screening Technical Assistance for HAC-HS staff

## **Congressional Staff Participants**

(b) (6) House Appropriations Committee Minority Staff (b) (6) House Appropriations Committee Majority Staff

**Subject:** Call with (b) (6), (b) (7)(C)

**Location:** Commissioner's Small Conference Room

 Start:
 Thu 12/27/2018 1:00 PM

 End:
 Thu 12/27/2018 1:30 PM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

**Required Attendees:** PROVOST, CARLA (USBP); DCC10A-RMB-COMMISSIONER-CN-RM; FLANAGAN,

PATRICK S

(b) (6), (b) (7)(C)

**Subject:** Call With Chief Provost

**Location:** Telecon

 Start:
 Wed 12/19/2018 12:00 PM

 End:
 Wed 12/19/2018 12:15 PM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: JACKSTA, LINDA L

Required Attendees: PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)

EAC Jacksta to call Chief direct

### Scheduled by:

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

Cell Phone: (b) (6), (b) (7)(C)

Subject: Call with DCPA

**Location:** B2 Office

 Start:
 Wed 12/12/2018 10:00 AM

 End:
 Wed 12/12/2018 10:30 AM

**Show Time As:** Tentative

**Recurrence:** (none)

Meeting Status: Not yet responded

Organizer: HUDSON, RICHARD M

Required Attendees: CARLA PROVOST (b) (6), (b) (7)(C) LUCK, SCOTT A (USBP);

HASTINGS, BRIAN S

Subject: Call with (b) (6) WSSA

**Location:** (b) (6) (Wyoming - 2 hours behind)

**Start:** Mon 12/3/2018 12:00 PM **End:** Mon 12/3/2018 12:15 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

From: (b) (6)

Date: November 28, 2018 at 1:22:50 AM EST

To: (b) (6), (b) (7)(C)

Subject: WSSA

Good Evening Carla,

I know you are extremely busy these days but could you give me call when you have a free moment? I would to invite you to present at our Annual Conference next March with (b) (6) on our current border security problems..... Let me know, and keep up the great work you and your staff are doing, and know we are all in support....

(b) (6)

Executive Director

Western States Sheriffs Association

(b) (6)

Call w/(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) **Subject: Location:** 

Start: Fri 12/14/2018 10:30 AM End: Fri 12/14/2018 11:00 AM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

PROVOST, CARLA (USBP) Organizer:

PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) **Required Attendees:** 

**Optional Attendees:** 

Subject: Canceled: \*\*Event cancelled\*\*

**Location:** Dial In: (b) (7)(E) code: (b) (7)(E)

 Start:
 Sat 12/1/2018 4:30 PM

 End:
 Sat 12/1/2018 5:30 PM

Show Time As: Free

Recurrence: (none)

Meeting Status: Accepted

Organizer: LUCK, SCOTT A (USBP)

Required Attendees: PROVOST, CARLA (USBP); HUDSON, RICHARD M; (b) (6), (b) (7)(C)

Optional Attendees: MARTIN, JERRY B; (b) (6), (b) (7)(C)

Importance: High

Subject: Canceled: LFC's Senior Leaders Brief: Caravan (b) (7)(E) PIN: (b) (7)(E) -- RRB 4.2E-12 Location: Telecon: Start: Tue 12/4/2018 5:00 PM End: Tue 12/4/2018 6:00 PM **Show Time As:** Free **Recurrence:** (none) **Meeting Status:** Not yet responded **Executive Assistant Commissioner Operations Support Organizer: Required Attendees:** MCALEENAN, KEVIN K; PEREZ, ROBERT E; SANDERS, JOHN P; Owen, Todd C (AC OFO); HOFFMAN, TODD A; YOUNG, EDWARD E; PROVOST, CARLA (USBP); JACKSTA, LINDA L; (b) (6), (b) (7)(C) FALK, SCOTT K (OCC); CALVO, KARL H.; LANDFRIED, PHIL A; FLUTY, LARRY D; (b) (6), (b) (7)(C) BORKOWSKI, MARK S; SAHAKIAN, DIANE V; (b) (6), (b) (7)(C) MICHELINI, DENNIS J; LADOWICZ, JOHN P; SMITH, BRENDA BROCKMAN; BOYER, STEPHEN A; LUCK, SCOTT A (USBP); CUPP, MARY E (OCC); (b) (6), (b) (7)(C) SABATINO, DIANE J; CBP Region IV; CBP Operations Coordination HQ; SITROOM; (b) (6), (b) (7)(C) BOYD, VALERIE S; SAUNDERS, IAN C.; OVERACKER, THOMAS F; HUDSON, RICHARD M; (b) (6), (b) (7)(C) D; (b) (6), (b) (7)(C) Dykeman, Steven J; HALL, CHRISTOPHER J; (b) (6), (b) (7)(C) BAKER, PAUL; PETERLIN, MEGHANN K; PRIDDY, JOHN W; (b) (b), (b) (7)(C) REMBOLD, ERIC; CBP HQ EOC; FEMA-NRCC-lescbp; BHAGOWALIA, SONNY; PORVAZNIK, ANTHONY J; (b) (6), (b) (7)(C) LEWIS, EARL; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) HARRIS, MELVIN; GOLDSMITH, ANDREW S.; (b) (6), (b) (7)(C) WURST, CHRISTOPHER; DYKEMAN, STEVEN J; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) YANDO, DONALD F; (b) (6), (b) (7)(C) HUFFMAN, BENJAMINE (b) (6), (b) (7)(C) YMA016A-RMB-YUMA HQ CHIEFS CONFERENCE ROOM; (b) (6), (b) (7)(C) (OPR); SMITH, FREDERICK B (OCC); (b) (6), (b) (7)(C) ALVAREZ, GREGORY (b) (6), (b) (7) (C) HIGHSMITH, ANNMARIE (OCC); COUREY, MARC BENNETT (OCC); LOWRY, KIM M; (b) (6), (b) (7) (C) HOWE, RANDY J; KOUMANS, MARK; FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) MEEHAN, ANDREW C; (b) (6), (b) (7)(C) MAYS, EDWARD J; (b) (6), (b) (7)(C)

**Required Attendees:** (b) (6), (b) (7)(C) OCKER, RONALD J; (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) PADILLA, MANUEL JR; MONCAYO, ERIK E; (b) (6), (b) (7)(C) KARISCH, RODOLFO; (b) (6), (b) (7)(C) HASTINGS, BRIAN S; MARTIN, JERRY B; (b) (6), (b) (7) (C) QUINN, TIMOTHY; (b) (6), (b) (7)(C) OIT - BCP TEAM; (b) (6), (b) (7)(C) MURDOCK, JUDSON W; SCOTT, RODNEY S; (b) (6), (b) (7)(C) (CTR) **Optional Attendees:** (b) (6), (b) (7)(C) SELF, JEFFREY D; (b) (6), (b) (7)(C) BUSINESS CONTINUITY (b) (6), (b) (7)(C) PLANNING; Importance: High

#### Call Cancelled for Today, Tuesday, 4 December

Operations Support will facilitate the LFC's Senior Leaders brief today at 1700 (EDT). The conference call line will be available 10 minutes prior and roll call will commence 5 minutes before the start of the brief.

**Dial In Information:** 

Toll Free: (b) (7)(E)
International: (b) (7)(E)

PIN: (b) (7)(E)

POC:

CBP HQ Emergency Operations Center

(b) (6), (b) (7)(C)

Do not place your lines on hold

Mute your lines when not speaking

Do Not Attempt To Transfer The Call To Another Person Once You Are

Dialed In

Scheduled by:

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)
Cell Phone: (b) (6), (b) (7)(C)

Subject: (b) (6) Interview Location: Fox Studios

 Start:
 Thu 12/13/2018 4:10 PM

 End:
 Thu 12/13/2018 4:20 PM

**Recurrence:** (none)

**Organizer:** PROVOST, CARLA (USBP)

**Subject:** CBP K9 Discussion

**Location:** RRB 6.5E Conference Room

 Start:
 Fri 12/28/2018 1:00 PM

 End:
 Fri 12/28/2018 2:00 PM

**Recurrence:** (none)

**Meeting Status:** Meeting organizer

**Organizer:** PROVOST, CARLA (USBP)

Required Attendees: HUFFMAN, BENJAMINE C; Owen, Todd C (AC OFO); HALL, CHRISTOPHER J; HASTINGS,

BRIAN S; (b) (6), (b) (7)(C)

**Optional Attendees:** HOWE, RANDY J

**Resources:** USBP CONFERENCE ROOM

Location change to 6.5E Conference Room

Subject:CBP Meeting with S1 (Time Change)Location:RRB - Secretary's Conference Room

**Start:** Wed 12/26/2018 10:30 AM **End:** Wed 12/26/2018 11:00 AM

**Recurrence:** (none)

Meeting Status: Accepted

**Organizer:** Nielsen.Scheduler

In person attendance is encouraged. If you must participate via conference please use:



Call regarding death in custody

**Required Participants:** 

**S1** 

(b) (6), (b) (7)(C) Chad Wolf (b) (6), (b) (7)(C)

Kevin McAleenan

Carla Provost

(b) (6), (b) (7)(C)

No materials

**Subject:** CBP/ICE Meeting

**Location:** RRB - 4.4A - Commissioner's Small Conference Room

 Start:
 Thu 12/27/2018 10:00 AM

 End:
 Thu 12/27/2018 11:00 AM

**Recurrence:** (none)

Meeting Status: Accepted

Organizer: CBP COMMISSIONER SCHEDULER

Required Attendees: HASTINGS, BRIAN S; FLANAGAN, PATRICK S; PROVOST, CARLA (USBP); (1)(6)(6)(6)(7)(6)

Vitiello, Ronald D; DCC10A-RMB-COMMISSIONER-CN-RM

Attendees:

C1 D1

Chief Provost Chief Hastings

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Retirement Conference Room Subject:

**Location:** 

Start: Fri 12/14/2018 1:30 PM End: Fri 12/14/2018 2:00 PM

**Recurrence:** (none)

Organizer: PROVOST, CARLA (USBP)